Financial Statements

Year Ended September 30, 2019

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Year Ended September 30, 2019

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Alex E. Palmer, C.B.A., C.A. * Tammy Lestie, C.P.A., C.G.A., C.A. * Tavish Annis, C.P.A., C.G.A. *

If A Professional Comporation

INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Members of Ladysmith Resources Centre Association

We have reviewed the accompanying financial statements of Ladysmith Resources Centre Association which comprise the statement of financial position as at September 30, 2019 and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

(continues)

Independent Practitioner's Review Engagement Report to the Members of Ladysmith Resources Centre Association *(continued)*

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that these financial statements do not present fairly, in all material respects, the financial position of Ladysmith Resources Centre Association as at September 30, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Duncan, British Columbia January 21, 2020

CHARTERED PROFESSIONAL ACCOUNTANTS

Statement of Financial Position

September 30, 2019

	O	Operating Fund	Gan	Gaming Fund	= 62	Internally Restricted Fund		Total 2019		Total 2018
ASSETS										
CURRENT	€	0.77	÷	77.0	6	200	6	0	6	400 040
Cash Doggisted cash	A	410,009	D	11 051	Ð	04,400	}	11.051	9	17.458
nestricted cast Funder receivables		82.214		5 1		į		82,214		9,652
Inventory		5.000		1		Ĩ		5,000		¥
Goods and services tax recoverable		2,804		<u>(*</u>		Ĩ		2,804		2,203
Prepaid expenses		840		2		ı		840		1,654
Damage deposits		1,500	1	*				1,500		
		502,927		84,896		34,400		622,223		453,807
TANGIBLE CAPITAL ASSETS (Net of accumulated amortization) (Note 5)		611,172				ĕ		611,172		415,236
LONG TERM INVESTMENTS (Note 3)		25,251		٠		٠		25,251		25,000
DEPOSIT - TOWN OF LADYSMITH (Note 4)		a۔		ā		244,040		244,040		248,948
	¥	\$ 1139350	¥	84 896	69	278.440	69	\$ 1.502.686	69	\$ 1.142.991

Statement of Financial Position

September 30, 2019

	Ö	berating			= ₩	Internally Restricted				
		Fund	Gam	Gaming Fund		Fund		Total 2019		Total 2018
LIABILITIES AND NET ASSETS										
CURRENT	,		4	1	•		•		•	
Accounts payable	↔	72,886	↔	15,500	↔	e:	()	88,386	↔	22,491
Wages payable		8,227		L		0)		8,227		2,521
Employee deductions payable		7,195		ì		t:		7,195		6,669
Deferred contributions (Note 6)		521,064		25,000		ť:		546,064		287,545
Gaming prize liability				11,118		63		11,118		17,458
		609,372		51,618		÷a.		066'099		336,684
FUND BALANCES		(81 194)		,		,		(81, 194)		44.215
Unicatilistical assets		611,172		ï		Ľ		611,172		415,236
Externally restricted		V		33,278		10		33,278		68,428
Internally restricted (Note 7)	8	4		×		278,440		278,440		278,428
	ļ	529,978		33,278		278,440		841,696		806,307
	\$	1,139,350	s	84,896	S	278,440	⇔	1,502,686	S	1,142,991

APPROVED BY

Director Director

Statement of Operations

Year Ended September 30, 2019

8.351 \$ 50,000 \$. \$ 369,411 \$ 353,144 8.351			Operating Fund	Ga	Gaming Fund	= ₩	Internally Restricted Fund		Total 2019		Total 2018
\$ 319,411 \$ 50,000 \$ \$ 369,411 \$ 3 8,351		•			ı						
285	BC Government Grants (Note 10)	€	319,411	↔	20,000	↔	Ē	()	369,411	↔	353,144
285			8,351		ĸ		ř		8,351		4,025
285 - 168,205 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			60,622		ĸ		ř		60,622		50,106
4,355 58,005 121,568 171,918 11 2,377 9,649 175,923 1,056,660 1,0 -			68,580		ĸ		8		68,580		71,497
4,355 - 58,005 121,568 - 171,918 1 - 9,649 - 139,542 1 175,923 - 1,056,660 1,0 - 139,542 1 - 139,542 1 - 1,056,660 1,0 - 1,317 - 1,189 1 - 1,998 6,085 - 8,496 1 - 1,189 1 - 1,998 6,085 - 1,998 1 - 1,144 - 5,971 1 72,913 1,422 15,110 1			168,205		r		9		168,205		169,748
285 - 171,918 1 2,377 - 9,649 - 139,542 1 175,923			53,650		4,355		ě		58,005		73,207
2,377 - 139,542 1 - 139,542 1 - 1,056,660 1,0 - 2,377 - 3,494 - 4,908 4,908 8,496 1,189 - 1,189 - 1,189 - 1,189 - 1,998 - 6,085 - 48,272 - 43 72,107 - 1,144 72,913 - 1,422 15,110			50,350		121,568				171,918		172,352
285 1,056,660 1,0 285 3,494 - 4,908 - 8,496 - 1,189 - 1,189 - 1,998 6,085 48,272 43 72,107 1,144 5,971 72,913 1,422 15,110			2,377		, r		*		2,377		1,545
285 1,056,660 1,0 285 3,494 - 4,908 - 8,496 - 1,1189 - 1,189 -			9,649		ř		×		9,649		4,125
285 3,494 - 4,908 - 8,496 - 1,056,660 1,0 - 4,908 - 1,317 - 1,189 - 1,998 - 6,085 48,272 43 72,107 1,144 72,913 1,422 15,110 242 998			139,542		ar				139,542		121,491
285 3,494 - 4,908 - 8,496 - 1,317 - 1,189 - 1,998 6,085 48,272 43 72,107 1,144 5,971 72,913 1,422 72,913 1,422 15,110		l	880,737		175,923		() ® (4)		1,056,660		1,021,240
285 3,494 - 4,908 - 8,496 - 1,317 - 1,189 - 1,998 6,085 48,272 43 72,107 1,144 72,913 1,422 15,110											
4,908			3,209		285		Œ.		3,494		1,883
6,085 1,189 6,085 43 1,144 72,913 1,422 1,142 1,422 1,110 1,422 1,110			4,908		ī		×		4,908		4,908
8,496 1,317 1,189 6,085 43 1,144 72,913 1,422 15,110 1,422 15,110			Ü		18		*				1,065
1,317 1,189 6,085 43 1,144 72,913 1,422 1,5,913 1,422 1,5,110 1,422 1,5,110			8,496		¥		Ä		8,496		9
1,189 - 1,998 6,085 - 48,272 43 72,107 1,144 5,971 72,913 1,422 72,913 1,422 15,110			1,317		3		ě		1,317		1,685
6,085 48,272 43 72,107 1,144 5,971 72,913 72,913 1,422 15,110			1,189		ï		ě		1,189		1,065
6,085 - 48,272 43 - 72,107 1,144 - 5,971 72,913 - 72,913 1,422 - 15,110			1,998		'n		×		1,998		5,756
43 72,107 1,144 5,971 72,913 72,913 1,422 15,110			42,187		6,085		Ä		48,272		48,738
1,144 5,971 72,913 72,913 1,422 15,110			72,064		43		×		72,107		58,036
72,913 - 72,913 1,422 - 15,110 242 - 998			4.827		1,144		×		5,971		24,564
1,422 - 15,110 242 - 998			ē		72,913		٠		72,913		74,873
242 • 998			13.688		1,422		ř		15,110		13,250
	Interest and bank charges		756		242		×		866		337

See notes to financial statements

Palmer Leslie
Chartered Professional Accountants

Statement of Operations (continued)

Year Ended September 30, 2019

	Operating Fund	Gaming Fund	Internally Restricted Fund	Total 2019	Total 2018
Office	13.821	625	٠	14,446	12,525
Professional fees	14,920	1.074	P)	15,994	21,031
Program costs	7,992	73,615	0	81,607	111,323
Renaire and maintenance	16,193	. 10	E.	16,193	19,794
Salaries and wades	539,030	53	e	539,083	505,566
Sub-contracts	21,158	13,502	•	34,660	21,306
Supplies	20,774	4,612	■ 90	25,386	38,646
Training	7,110	. 10	•	7,110	7,295
Travel	19,899			19,899	22,197
Utilities	21,426	*	E.	21,426	21,705
	836,962	175,615	ā	1,012,577	1,017,548
EXCESS OF REVENUE OVER EXPENSES FROM OPERATIONS	43,775	308	ř	44,083	3,692
AMORTIZATION	(8,694)			(8,694)	(7,968)
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	\$ 35,081	\$ 308	٠ ج	\$ 35,389	\$ (4,276)

See notes to financial statements

Statement of Changes in Net Assets

Year Ended September 30, 2019

Operating Fund NET ASSETS - BEGINNING OF YEAR Excess (deficiency) of revenue over expenses Inter-fund transfers (240)	97	Gaming Fund 32,742 \$ 308 228		Restricted Fund 278,428 \$		2019 806,307 35,389 -	₩ ₩	810,583 (4,276)
---	----	-------------------------------	--	----------------------------	--	--------------------------------	------------	--------------------

Statement of Cash Flows

Year Ended September 30, 2019

		2019		2018
OPERATING ACTIVITIES				
Excess (deficiency) of revenue	\$	35,389	\$	(4,276)
Item not affecting cash: Amortization of tangible capital assets		8,694		7,968
3	5 	44,083		3,692
Changes in your each woulder contacts		44,000		
Changes in non-cash working capital: Accounts receivable		(72,563)		(7,901)
Inventory		(5,000)		(7,301)
Accounts payable		65,896		11,347
Deferred income		258,519		185,465
Prepaid expenses		814		14,964
Goods and services tax payable		(601)		- 1,001
Damage deposits		(1,500)		5
Wages payable		5,706		(4,031)
Employee deductions payable		526		(2,753)
Bingo prize liability	-	(6,340)		5,549
		245,457		202,640
Cash flow from operating activities	<u> </u>	289,540		206,332
INVESTING ACTIVITIES Purchase of tangible capital assets Proceeds on disposal of tangible capital assets		(207,130) 2,500		(85,250)
Cash flow used by investing activities		(204,630)		(85,250)
FINANCING ACTIVITY Transfer to Town of Ladysmith	ī	4,908		4,908
Cash flow from financing activity		4,908		4,908
INCREASE IN CASH FLOW		89,818		125,990
Cash - beginning of year	_	465,298		339,308
CASH - END OF YEAR	\$	555,116	\$	465,298
CASH CONSISTS OF:				
Cash	\$	518,814	\$	422,840
Term deposits	·	25,251	•	25,000
Restricted cash		11,051		17,458
	\$	555,116	\$	465,298

Notes to Financial Statements

Year Ended September 30, 2019

(Unaudited)

DESCRIPTION OF ASSOCIATION

Ladysmith Resources Centre Association ("The Association") is an organization established to coordinate, facilitate and provide community services and information in order to enhance the quality of life in the community of Ladysmith and the surrounding area. The Association was incorporated July 22, 1992 under the Societies Act of B.C. as a not-for-profit organization and is a registered charity under the Income Tax Act. The Association is exempt from income tax as long as certain conditions are met.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Accounting standards

These financial statements have been prepared in accordance with standards established by the Canadian Chartered Professional Accountants for Not-for-Profit Organizations which is one of the financial frameworks included in Canadian Generally Accepted Accounting Standards.

Fund accounting

Ladysmith Resources Centre Association follows the restricted fund method of accounting for contributions.

The Operating Fund accounts for the Association's program delivery and administrative activities. This fund reports unrestricted resources and restricted operating grants.

The Gaming Fund reports the assets, liabilities, revenues and expenses related to the Association's bingo operations and other gaming funds.

Revenue recognition

Ladysmith Resources Centre Association follows the restricted fund method of accounting for contributions.

Restricted contributions related to general operations are recognized as revenue of the Operating Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the appropriate restricted fund.

Unrestricted contributions are recognized as revenue of the Operating Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted investment income is recognized as revenue of the appropriate fund in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

Restricted contributions related to the purchase of capital assets are deferred and recognized as revenue of the Operating Fund in the year in which the related capital expenditures are incurred. The revenue recognized in the year is amortized to income on the same basis as the related depreciable fixed assets are depreciated.

(continues)

Notes to Financial Statements

Year Ended September 30, 2019

(Unaudited)

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Inventory

Inventory is valued at the lower of cost and net realizable value.

Contributed materials and services

The operations of the Association depend on both the contribution of time by volunteers and donated materials from various sources. The fair value of donated equipment and materials are recorded in the financial statements when their fair value can be reasonably determined and they are used in the normal course of operations and would have been purchased.

Contributed services are not recorded in the financial statements because of the difficulty in determining the fair value of the services provided.

Tangible capital assets

Tangible capital assets are stated at cost less accumulated amortization and are amortized over their estimated useful lives at the following rates and methods:

Buller Street Land		non-amortizable
Buller Street Development	30 years	straight-line method
Equipment	20%	declining balance method
Motor vehicles	20%	declining balance method
Computer equipment	30%	declining balance method
Furniture and fixtures	20%	declining balance method

The Association regularly reviews its property and equipment to eliminate obsolete items.

Allocation of expenses

The Association engages in various programs. The costs of each program include the costs of personnel, building and other expenses that are directly related to providing the program. The Association also includes a number of general support expenses that are common to the administration of the Association and each of its programs.

The Association allocates certain of its general support expenses by estimating the appropriate basis of allocating each component expense, and applies that basis consistently each year. Building expenses are allocated on the basis of the contractual budgets of each fund.

3.	TERM DEPOSIT			
		,	2019	2018
	Term Deposit - interest rate 1.25%, matures January 18, 2022	\$	25,251	\$ 25,000

Notes to Financial Statements

Year Ended September 30, 2019

(Unaudited)

DEPOSIT - TOWN OF LADYSMITH

The Association has entered into an agreement with the Town of Ladysmith ("Town") to lease a facility. Under the terms of the agreement the Association has agreed to pay the Town annual rent of \$10 per annum commencing June 1, 2011. The term of the lease is for five years with up to seven options to renew for five years each.

As part of the agreement, the Association was required to deposit \$363,000 with the Town. The Town transfers \$409 each month from the \$363,000 deposit to a Contingency Reserve Fund owned by the Town, in order to set aside funds for the future replacement of major interior building elements including mechanical, HVAC, electrical building systems, fixtures and flooring.

In 2016, the Association received an additional lump sum payment of \$75,000 to help with expenses. This amount will reduce the overall funding committed from the Town of Ladysmith.

	al-	2019	2018
Opening balance Transfer to Contingency Reserve Fund	\$	248,948 (4,908)	\$ 253,856 (4,908)
	\$	244,040	\$ 248,948
Principal repayment terms are approximately:			
2020 2021 2022 2023 2024 Thereafter	\$	4,908 4,908 4,908 4,908 4,908 219,500	
	\$	244,040	

5. TANGIBLE CAPITAL ASSETS

	Cost	 umulated ortization	N	2019 let book value	١	2018 Net book value
Buller Street Land Buller Street Development Equipment Motor vehicles Computer equipment Furniture and fixtures	\$ 312,291 247,486 37,887 40,706 36,016 83,424	\$ - 5,683 35,480 33,027 72,448	\$	312,291 247,486 32,204 5,226 2,989 10,976	\$	312,291 42,636 35,993 8,245 2,351 13,720
	\$ 757,810	\$ 146,638	\$	611,172	\$	415,236

Amortization expense for the year was \$8,694 (2018 - \$7,968)

Notes to Financial Statements

Year Ended September 30, 2019

(Unaudited)

6.	DEFERRED CONTRIBUTIONS			
			2019	2018
	Opening balance Recognized in revenue during the year Contributions received during the year	\$	287,545 (239,836) 498,355	\$ 102,080 (119,129) 304,594
		-	546,064	287,545
	Restricted balances consist of: BC Gaming Christmas Cheer Cinnamon Bun Fun Run Born Healthy Child and Family Development Restorative Justice Temporary Weather Shelter Victim Services Youth Services Buller Street Capital Food Bank Capital Other Programs		25,000 19,596 7,409 29,190 12,006 14,032 14,199 71,422 11,641 247,486 32,204 61,879	25,350 9,168 7,616 30,877 3,681 1,889 5,000 39,648 4,667 42,636 35,993 81,020
			546,064	287,545

7. INTERNALLY RESTRICTED FUND BALANCE

The Board of Directors has internally restricted \$34,400 (2018 - \$29,480) as a contingency fund for the future repair and maintenance of the leased building and \$244,040 (2018 - \$248,948) related to the funds on deposit with the Town of Ladysmith (Note 4).

8. FINANCIAL INSTRUMENTS

The Association is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Association's risk exposure and concentration as of September 30, 2019.

(continues)

Notes to Financial Statements

Year Ended September 30, 2019

(Unaudited)

8. FINANCIAL INSTRUMENTS (continued)

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Association is exposed to credit risk from customers. In order to reduce its credit risk, the Association reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The Association has an insignificant number of customers which minimizes credit risk.

Fair value of financial instruments

The carrying amount of cash, marketable securities, accounts receivable, accounts payable, deferred contributions and gaming prize liability approximates their fair value due to the short-term maturities of these items. The investment in GIC's and deposits with the Town of Ladysmith are carried at cost. The fair value of the deposit with the Town of Ladysmith cannot be determined because there is no interest attached to it.

CAPITAL MANAGEMENT

The Association's objective when managing capital is to safeguard the Association's ability to continue as a going concern, so that it can continue to provide various services to the people in the community.

The Association sets the amount of capital in proportion to risk and manages the capital structure and makes adjustments to it in light of changes to economic conditions and the risk characteristics of the underlying assets.

Externally imposed restrictions by BC Lottery Corporation for gaming funds require that funds must be spent in accordance with the gaming application. The external restrictions over gaming funds have been complied with.

10. BC GOVERNMENT GRANTS

	2019		2018	
Family and Youth Support Services	\$	150,545	\$	164,613
Police-based Victim Services		57,218		51,218
Extreme Weather Shelter		23,340		84,213
Temporary Weather Shelter		73,889		547
Community Gaming Grant		50,000		50,600
Restorative Justice		6,976		2,500
Community Wellness		7,443		
	\$	369,411	\$	353,144

Notes to Financial Statements

Year Ended September 30, 2019

(Unaudited)

11. COMPARATIVE FIGURES

The comparative figures have been reclassified where necessary to conform to the current year presentation standards.

12. SUBSEQUENT EVENT

As a result of a motion of the Board of Directors dated September 19, 2019 the Association has changed the fiscal year end to March 31, effective March 31, 2020.

Prenatal Nutrition Program Revenue and Expenses (Schedule 1)

Year Ended September 30, 2019

(Unaudited)

	201	2019		2018	
REVENUE Federal grant Other revenue	\$ 3	7,687 931	\$	42,233 2,538	
	3	8,618		44,771	
EXPENSES Administrative Insurance Materials Other Personnel Rent and utilities Travel	2	2,420 1,265 632 1,598 8,530 3,916 257		2,200 1,150 148 4,465 32,443 3,560 805	
EXCESS OF REVENUE OVER EXPENSES	\$	9	\$	2	

Temporary Weather Shelter Program Revenue and Expenses (Schedule 2)

Year Ended September 30, 2019

2018			
\$			
	-		
	-		
	-		
	-		
	-		
	-		
	-		
	-		
\$			
	\$		

There are no comparative figures for this program in the current year. This is the first year of operation as the BC Housing Emergency Shelter Program. Operations were previously funded as the Extreme Weather Shelter.